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Gareth Owens LL.B Barrister/Bargyfreithiwr

Head of Legal and Democratic Services Pennaeth Gwasanaethau Cyfreithiol a Democrataidd



To: Cllr Brian Dunn (Chairman)

CS/NG

Councillors: Ron Davies, Glenys Diskin, Chris Dolphin, Ian Dunbar, Robin Guest, Ron Hampson, Brian Lloyd, Dave Mackie, Mike Reece, Tony Sharps, Paul Shotton, Ian Smith, Nigel Steele-Mortimer and

18 June 2013

Maureen Potter 01352 702322 maureen.potter@flintshire.gov.uk

David Williams

Dear Sir / Madam

A meeting of the <u>COMMUNITY PROFILE & PARTNERSHIPS OVERVIEW & SCRUTINY COMMITTEE</u> will be held in the <u>DELYN COMMITTEE ROOM, COUNTY HALL, MOLD CH7 6NA</u> on <u>MONDAY, 24TH JUNE, 2013</u> at <u>10.00 AM</u> to consider the following items.

Yours faithfully

f. ----

Democracy & Governance Manager

AGENDA

- 1 APOLOGIES
- 2 <u>DECLARATIONS ON INTEREST (INCLUDING WHIPPING</u> DECLARATIONS)
- 3 APPOINTMENT OF VICE-CHAIR

Nominations will be sought for a Vice-Chair for the Committee.

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4 **MINUTES** (Pages 1 - 6)

To confirm as a correct record the minutes of the last meeting.

5 GLYNDŴR UNIVERSITY AND ITS LINKS WITH FLINTSHIRE COUNTY COUNCIL (Pages 7 - 8)

Report of Member Engagement Manager

6 **REGIONAL COLLABORATION PROJECTS** (Pages 9 - 30)

Report of Member Engagement Manager

7 **COMMUNITY ENDOWMENT FUND** (Pages 31 - 36)

Report of Chief Executive

8 **FORWARD WORK PROGRAMME** (Pages 37 - 42)

Report of Member Engagement Manager

COMMUNITY PROFILE AND PARTNERSHIPS OVERVIEW AND SCRUTINY COMMITTEE 22 APRIL 2013

Minutes of the meeting of the Community Profile and Partnerships Overview and Scrutiny Committee of the Flintshire County Council held at County Hall, Mold on Monday, 22 April 2013.

PRESENT: Councillor B. Dunn (Chairman)

Councillors: C.J. Dolphin, A.I. Dunbar, R.J.T. Guest, R.G. Hampson, B. Lloyd, D.I. Mackie, M.A. Reece, W.P. Shotton and I.R. Smith

SUBSTITUTIONS: Councillor A.M. Halford for N.R. Steele-Mortimer

APOLOGIES: Councillor R. Davies

<u>ALSO PRESENT</u>: Councillors P.G. Heesom, N.M. Matthews and N.R. Steele-Mortimer

CONTRIBUTORS: Chief Executive, (for minute No.46) Mr. Winston Roddick QC, North Wales Police and Crime Commissioner and Anna Humphreys, Chief Executive of the Office of Police and Crime Commissioner North Wakes.

IN ATTENDANCE:

Acting Overview and Scrutiny Manager and Committee Officer

44. DECLARATIONS OF INTEREST

No declarations of interest were made.

45. MINUTES

The minutes of the meeting of the Committee held on 11 March 2013, were submitted.

RESOLVED:

That the minutes be approved as a correct record and signed by the Chairman.

46. NORTH WALES POLICE AND CRIME COMMISSIONER

The Chairman welcomed and introduced Mr. Winston Roddick QC, North Wales Police and Crime Commissioner and Anna Humphreys, Chief Executive of the Office of Police and Crime Commissioner North Wales.

Mr. Roddick gave an outline of his role and responsibilities and commented on the work he had undertaken since his appointment in November 2012. He advised that he was the public's representative in its

dealings with North Wales Police and that his overriding duty was to deliver an efficient and effective police force which demonstrated value for money and cut crime.

Mr. Roddick advised that one of his main responsibilities was to set the strategic direction for policing in North Wales. He referred to the Police and Crime Plan which set out his police and crime objectives, the financial and other resources to be made available to the Chief Constable, how the Chief Constable would report on his provision of policing and how his performance of the objectives would be measured. He reported on the following objectives which together would be expected to deliver security in the home, safety in public places, and visible and accessible policing.

- Reduce crime and anti-social behaviour
- Protect people and reduce harm
- Deliver a quality service that met the needs of communities
- Promote a well led, organised, and skilled workforce

Mr. Roddick explained that the Plan was being implemented and was a flexible document which would be reviewed at regular intervals. He emphasised the need to address rural crime and said that a number of Police Officers had recently been appointed specifically to prevent crime in rural areas. A dedicated rape and sexual abuse unit had been established in North Wales due to an increase in the reporting of incidents of that crime. Fifty-one additional Police Constables had been appointed to increase the visibility of front line duty in North Wales in order to reinforce people's view of safety in the home and public places.

In concluding his presentation Mr. Roddick commented on the vital importance of partnership working in making North Wales a safer place to live, work, and visit. He reported that he was answerable to the Police and Crime Panel which had a statutory responsibility to scrutinise his activities as the Police and Crime Commissioner. He also made reference to his own fundamental powers with regard to the Police Service one of which was to appoint or dismiss a Police Constable, and to offer constructive criticism, praise or help as necessary.

The Chief Executive referred to the positive partnership work undertaken by the Authority in terms of a regional context and gave an assurance that a strong regional mechanism was in place. He also commented on the local arrangements and referred to a reduction in crime and the Authority's strong partnership with the Police. He highlighted the success of the Flintshire Connects project in Holywell which was a shared facility between the Authority and the police force and provided a 'one stop shop' service for the community.

The Chief Executive advised that the Committee held a designated Crime and Disorder meeting once a year. He also made reference to the lead role taken by the Authority to address the cause of domestic abuse through work on prevention and with perpetrators.

The Chairman thanked Mr. Roddick for his presentation and invited Members to raise questions.

During discussion Mr. Roddick responded to the concerns and queries put forward by Members around partnership working, the involvement of Town and Community Councils, Police representation at Town and Community Council meetings, and the new Police boundaries. Mr. Roddick emphasised the importance of a close relationship between the community and the Police. He said he would pursue the matters raised with the Chief Constable and referred to the intent to arrange a programme of partnership working with Town and Community Councils.

Councillor A.I. Dunbar referred to the need for more prisons to be built in Wales and the proposed building of a new prison in Wrexham. Mr. Roddick said he strongly supported the need for a prison to be built in North Wales and cited the infringement of human rights, cultural differences, and the importance of access to family support networks particularly in the rehabilitation of young offenders, as some of the reasons in support of his view.

Councillor R. Guest commented on the role of the Police and Crime Commissioner and asked how the Commissioner saw the split in strategic and operational terms between the Commissioner's role and that of the Chief Constable. Mr. Roddick advised that operational matters were easily identified from non operational matters and the split was not changed by the 2012 Act, however, what had changed was the governance and accountability. He added that the principle object of the change was to give the public a real say in who would carry out that function with the Commissioner being held to account by the public. Mr. Roddick commented that he had a 'voice' with regard to the manner in which the operational powers were exercised by the Chief Constable and that he was interested in the results produced by him.

In response to a further concern from Councillor Guest around the deployment of police officers 'on the beat' Mr. Roddick explained that public statistics verified that the visible presence of the Police deterred criminal activity. He outlined in broad terms the three stages to a crime and the cost and consequences of each and emphasised that if the crime was not committed in the first place the costs and human suffering incurred in the next two stages would be prevented.

Mr. Roddick stated that he did not have a proposal to appoint a Youth Commissioner, however, he was keen to enable young people to have their 'say' and to be assured that their views were acknowledged and taken into account. He would welcome further advice and guidance from the Authority towards achieving this aim.

Councillor C.J. Dolphin referred to the need for better cooperation between social services, schools and the police when dealing with incidents of crime and abuse. Mr. Roddick acknowledged the points made and commented that close partnership working with relevant stakeholders, organisations, bodies and Authorities was essential. He also responded to the further query raised by Councillor Dolphin concerning the disposal of capital assets and commented on the need to make best use of the Police estate and use the opportunity to share accommodation with other bodies to make the Police presence visible. He confirmed that there was no intention to close any Police Station which was in current use. The Chief Executive advised that his understanding was that the Police intended to dispose of the old Holywell police station.

The Chief Executive referred to case management and complex referral arrangements and advised that new project work was being undertaken in Wrexham between Social Services and the Police.

During discussion Mr. Roddick responded to the further concerns raised by Members around a possible increase in criminal activity due to the current welfare reform and social depravation. He advised that the Police Service had sufficient resources to deal with the amount of crime predicted and that statistics indicated that crime was going down due to the adequacy and effectiveness of the police force.

Councillor P. Shotton sought Mr. Roddick's views on the use of CCTV surveillance. Mr. Roddick commented that the use of CCTV was significant in reducing and solving crime and should be maintained in good working order and obsolete and ageing equipment replaced. Regarding Councillor Shotton's further query on an all Wales police force Mr. Roddick reiterated that his overriding duty was to provide an effective and efficient police service which gave value for money and reduced crime. He expressed his views as to why he believed that the Police and the Police and Crime Commissioner should stay out of the political arena.

The Chief Executive advised that the North Wales regional proposal for an integrated public CCTV system based on a twin monitoring centre model would be considered at the next meeting of the Cabinet to be held on 23 April 2013.

Councillor A.M. Halford raised further written supplementary questions concerning the North Wales Police budget, the standardisation of police uniforms in Wales and across the United Kingdom, and the issue of Police performance in answering 101 calls. It was agreed that Mr. Roddick would provide a written response to the matters raised by Councillor Halford for distribution to the Committee.

The Chairman thanked Mr. Roddick for a detailed and informative presentation.

RESOLVED:

- (a) That the presentation be received and Mr. Roddick be thanked for their attendance; and
- (b) That Mr. Roddick would provide a written response to the matters raised by Councillor Halford for distribution to the Committee.

47. FORWARD WORK PROGRAMME

The Acting Overview and Scrutiny Manager introduced the Forward Work Programme of the Committee.

Members reviewed the current programme and agreed that the following items be considered at the next meeting of the Committee to be held on 20 May 2013:

Flintshire Community Safety Partnership - update

In response to a suggestion put forward by Councillor D.I. Mackie concerning the venue for future meetings of the Committee, it was suggested that a site visit be arranged to the Royal National Lifeboat Institution.

RESOLVED:

- (a) That the Forward Work Programme be agreed subject to the above; and
- (b) That a site visit be arranged to the Royal National Lifeboat Institution.

48. DURATION OF MEETING

The meeting commenced at 10.00 a.m. and ended at 11.40 a.m.

49. MEMBERS OF THE PUBLIC AND PRESS IN ATTENDANCE

There were three members of the public and one member of the press in attendance.

 	Chair	man	

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FLINTSHIRE COUNTY COUNCIL

REPORT TO: COMMUNITY PROFILE & PARTNERSHIPS

OVERVIEW & SCRUTINY COMMITTEE

DATE: MONDAY, 24 JUNE 2013

REPORT BY: MEMBER ENGAGEMENT MANAGER

SUBJECT: GLYNDWR UNIVERSITY AND ITS LINKS WITH

FLINTSHIRE COUNTY COUNCIL

1.00 PURPOSE OF REPORT

1.01 To provide the committee with background to the presentation from Dr Peter Heard on Glyndwr University's links with the County Council.

2.00 BACKGROUND

- 2.01 When the Overview & Scrutiny structure was revised in 2010, it was agreed that the Community Profile & Partnerships Overview & Scrutiny Committee be formed. A significant element of the responsibilities of the new committee was to engage with external organisations and partners. This was anticipating the 'scrutiny of designated persons' provisions to be found in the subsequently published Local Government (Wales) Measure 2011.
- 2.02 To date, the Welsh Government has not produced guidance as to who are the 'designated persons'. This has been a cause of frustration to members of the committee and representations have been made to the Minister.
- 2.03 In the circumstances, the committee has engaged with a number of partners, building up a knowledge base of their responsibilities and activities within the county. Thus when the guidance is published, the committee should be well placed to respond to its new powers.
- 2.04 Dr Peter Heard first attended a meeting of the committee in January 2011 with a number of colleagues and gave a presentation on Glyndwr University and the Knowledge Industry Corridor.
- 2.05 Following on from that meeting, Dr Heard has represented Glyndwr University on the Flintshire Local Service Board.

3.00 **CONSIDERATIONS**

3.01 Dr Heard will be giving a presentation on the linkages between the university and council. The university has a site within Flintshire, at the Northop campus.

4.00 RECOMMENDATIONS

4.01 That the committee receives the presentation and considers how the relationship between the university and the council could be further developed to mutual benefit.

5.00 FINANCIAL IMPLICATIONS

5.01 None directly as a result of this report.

6.00 ANTI POVERTY IMPACT

6.01 None directly as a result of this report.

7.00 ENVIRONMENTAL IMPACT

7.01 None directly as a result of this report.

8.00 **EQUALITIES IMPACT**

8.01 None directly as a result of this report.

9.00 PERSONNEL IMPLICATIONS

9.01 None directly as a result of this report.

10.00 CONSULTATION REQUIRED

10.01 Publication of this report constitutes publication.

11.00 CONSULTATION UNDERTAKEN

11.01 Publication of this report constitutes publication.

12.00 APPENDICES

12.01 None.

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

Contact Officer: Robert Robins Telephone: 01352 702320

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FLINTSHIRE COUNTY COUNCIL

REPORT TO: COMMUNITY PROFILE & PARTNERSHIPS

OVERVIEW & SCRUTINY COMMITTEE

DATE: MONDAY, 24 JUNE 2013

REPORT BY: MEMBER ENGAGEMENT MANAGER

SUBJECT: REGIONAL COLLABORATION PROJECTS

1.00 PURPOSE OF REPORT

1.01 To apprise the committee of current regional collaboration projects and to invite members to contribute to a review of governance and reporting arrangements, which is to be carried out by both the Corporate Resources Overview & Scrutiny and the Audit Committees.

2.00 BACKGROUND

- 2.01 The North Wales region has a developing portfolio of collaborative projects. The majority of collaboration projects are more recent developments with their origin being regional choice or national policy direction; a minority of collaborations are legacies of local government re-organisation (1995-96).
- 2.02 The national policy expectations for collaboration were 'codified' by the National Compact which was co-signed by Welsh Government and Local Government in 2011. There are three implementation contracts or work programmes under the Compact: Education, Social Services and Other Services. Given that all three work programmes are well advanced it is timely to review the progress made, at both national and regional levels and to consider options for further collaborative working.
- 2.03 Attached to this report is a summary of all principal collaboration projects within the region where Flintshire is a partner. The summary, in tabular form, shows for each collaboration the service or function, the lead authority, the partners, the progress status of the project, the target date for implementation, the purpose and benefits of the collaboration and the governance model.

3.00 CONSIDERATIONS

3.01Collaboration projects range in type and scale. Some are restricted to collaboration within local government, some are cross public service and some operate at a national scale. To provide an

overview of the developing and increasingly complex 'map' of collaborative activity it is useful to understand for each collaboration:-

- its type
- its purpose and benefits
- the progress made
- the performance of the collaboration in meeting its purpose
- the governance arrangements
- 3.02 Types of Collaboration: collaboration can range in type from:-
 - strategic working e.g. developing the regional economy
 - cross sector whole systems reform e.g. health and social care integration, community safety, vulnerable families
 - cross sector 'like for like' sharing e.g. shared building assets such as Flintshire Connects
 - local government 'like for like' service integration e.g. transport, school improvement, adoption
- 3.03 Collaboration can range in scale and coverage from:-
 - national e.g. National Procurement Service
 - regional e.g. school improvement
 - sub-regional e.g. Emergency Duty Team for Social Care
 - local e.g. training and development with Deeside College
- 3.04 The origin of a collaboration can be:-
 - development of an existing collaboration e.g. transport
 - emerging opportunity e.g. Emergency Duty Team for Social Care
 - external market management e.g. ICT procurement
 - external market requirements e.g. residual waste
 - strategic alignment e.g. economic development
 - national direction e.g. supporting people
- 3.05 Purpose and Benefits: the purpose and benefits of each collaboration can range from:-
 - improving service resilience e.g. making better use of specialist resources (an example: emergency planning)
 - improving service quality e.g. higher overall performance (an example: school improvement)
 - cost avoidance by working together (example: residual waste)
 - achieving cost efficiencies (examples: ICT procurement, social services commissioning)

- 3.06 Progress: the progress status of collaborations can be tracked as:-
 - Stage 1: concept and pre-outline business case stage
 - Stage 2: post outline business case and pre business case stage
 - Stage 3: in transition post final business case stage
 - Stage 4: implemented and operational
- 3.07 Performance: performance of collaboration can be gauged against:-
 - progress status against timescale
 - management against a risk profile
 - performance in achieving service standards
 - performance in achieving business benefits
 - quality of governance
 - feedback, confidence and reputation
- 3.08 Governance: the governance model for each collaboration can vary from:-
 - a statutory joint committee
 - a lead authority
 - a commissioning partnership
 - a strategic partnership
 - an informal arrangement.
- 3.09 Generally, the more significant and the higher risk the collaboration the more formal the governance model required. Under a governance model there can be no ambiguity around roles and responsibilities and the discharge of statutory duties.
- 3.10 Members will recall that at the meeting of the Corporate Resources Overview & Scrutiny Committee held on 19th January 2012 it was resolved:

"That having considered the contents and the implications of the Compact, both for Flintshire and the wider local government family and its relationship with the Welsh Government, the Committee recommends that Flintshire should be a signatory, with the following caveat:-

"That this Council's commitment to collaborations with other local Authorities and public bodies be reaffirmed, wherein this can either provide existing services more efficiently and/or provide better services at no additional cost, as long as a

business case is provided and local sovereignty is protected through appropriate levels of democratic input and scrutiny."

- 3.11 Following this resolution the Council has introduced a protocol where:-
 - for any newly proposed principal collaboration the outline business case is reported to both Cabinet and the respective Overview & Scrutiny Committee for consideration
 - for any principal collaboration already under development the final business case is reported to both Cabinet and the respective Overview & Scrutiny Committee for review
 - for any adopted and implemented principal collaboration a
 way of reporting and evaluating performance is set as part of
 the regional and local governance arrangements (e.g. an
 annual report or reporting within the quarterly performance
 reports). Prior to any major service changes detailed
 information will be given to local members on the service
 changes, contact personnel and the arrangements for
 enquiry, complaint and performance review
- 3.12 At the meeting of the Cabinet on 21st May, it was resolved that the Corporate Resources Overview & Scrutiny Committee and the Audit Committee be invited to review governance and performance reporting arrangements for principal collaborations and that the Community Profile & partnerships Overview & Scrutiny Committee also consider how it can participate in the governance of collaboration..
- 3.13 For statutory partnerships which have a certain annual turnover separate annual accounts are required. This already applies to TAITH and Residual Waste and will apply to the School Improvement Service.
- 3.14 More recent developments to improve the development of business cases for new collaborations to assist evidenced based, informed and reliable decision-making by Flintshire have been (1) a decision-making test at the stage of final business case that the case made is in the best interests of Flintshire (as advised by the Auditor General for Wales) and (2) the lead authority for each collaboration completing an advisory audit of a business case at key stages of project adoption.
- 3.15 The progress and achievement of the Compact is being reviewed at a national level. The North Wales region is making a full contribution to the review. As can be seen from the attached summary Flintshire is the lead for a number of collaborations and is an active partner in all principal collaboration projects. North Wales has a strong reputation for being a cohesive and progressive region;

Flintshire has a strong reputation as a leading authority in collaboration both in attitude and in delivery.

3.16 The next phase of collaboration is likely, by collective agreement, to concentrate on major systems reform in key services to improve quality and control cost such as joint effective working between primary and acute health and adult social care. Following the national review of the Compact there will be further national, regional and local debate on options for future collaboration alongside Welsh Government policy and budget choices for the medium term under the Programme for Government.

4.00 **RECOMMENDATIONS**

4.01 The committee is invited to :-

- Note the progress which has already been made by North Wales as a progressive region and by Flintshire as a progressive Council;
- Consider how it can contribute effectively to the review of governance to be carried out jointly by the Corporate Resources Overview & Scrutiny Committee and the Audit Committee.

5.00 FINANCIAL IMPLICATIONS

None directly from this report.

6.00 ANTI POVERTY IMPACT

None directly from this report.

7.00 ENVIRONMENTAL IMPACT

None directly from this report.

8.00 **EQUALITIES IMPACT**

None directly from this report.

9.00 PERSONNEL IMPLICATIONS

None directly from this report.

10.00 CONSULTATION REQUIRED

Publication of this report constitutes consultation.

11.00 CONSULTATION UNDERTAKEN

Publication of this report constitutes consultation.

12.00 APPENDICES

Appendix 1: Summary of principal regional collaboration

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

Contact Officer: Robert Robins, Member Engagement Manager

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Governance Model		 Management Board NWSSIC Social Services and Health Programme Board RLB 	Quarterly Management Board Reports to Individual Agency / LA Political Processes as required.	 Quarterly Management Board meetings Reports to North
Purpose		ResilienceQualityEfficienciesCostavoidance	ResilienceQualityEfficiencies	ResilienceQualityEfficiencies
Implementation or target date	ION PROJECTS	October 2012	Existing (confirm date of implementation)	April 2010
Status/ Progress	LABORAT	4	4	4
Partners	IMPLEMENTED COLLABORATION PROJECTS	All 6 NW Local Authorities BCUHB	Flintshire Wrexham BCUHB	All 6 NW Local Authorities
Lead Authority	IMI	Denbighshire	Flintshire	Wrexham
No Title/Purpose and Brief Description	COMMUNITY SERVICES	Commissioning Hub A joint service across North Wales that B negotiates complex care a placements for adults and children	Community Equipment Stores (NEWCES) A joint service providing community equipment for health patients and local authority service users	3 North Wales Adoption Service A joint service across North Wales providing



Wales Social Services Improvement Collaborative (NWSSIC) Reports to individual LA's political processes as required Social Services and Health Programme Board	No formal governance	Local Performance reporting
	EfficienciesCost avoidanceResilience	Resilience Quality
	June 2012	April 2008
	4	4
	All 6 NW Local Authorities	Wrexham Flintshire Denbighshire
	Flintshire	Wrexham
Adoption Services	Houses to Homes – empty homes scheme North Wales partnership which oversees the Welsh Government "Houses for Homes" private sector housing renewal scheme	Emergency Duty Team A joint service for providing emergency out of hours social work support
Page 46	4	ro.



	O	Gwynedd	ppe	All 6 NW Local Authorities	4	April 2013	QualityEfficiencies	Local performance
Utilisation of a I hird Sector agency to provide support to young people; collaborate regionally and deliver locally.	vvide ople; v						 Direction 	reporting in year
Sub Regional Safeguarding Children's Board Sub-Regional Governance overseeing Children's Safeguarding		hire		Flintshire Wrexham	4	2011	ResilienceQualityEfficiencies	 Reports to NWSSIC Reports to LA pilot process as required
Health Multi-agency partnership overseeing substance misuse services in the region		h Authority		All 6 NW Local Authorities and Health Authority	4	2009	QualityEfficienciesDirection	 YOT Management Board Community Safety Partnerships Area Planning Boards
Telecare Multi-agency partnership overseeing telecare services in the region		Á		Conwy Denbighshire Flintshire Gwynedd Ynys Mon	4	2011	ResilienceQualityEfficiencies	Local performance reporting in year



ance	noe E	me ales	ınce	ince
• Local performance reporting	Local performance reporting	Regional Programme Board North Wales Strategic Directors Meetings	Local Performance Reporting	Local Performance Reporting
		•		
ResilienceQualityEfficiencies	ResilienceQualityDirection	Resilience Quality Direction	ResilienceQualityEfficiencies	Resilience Quality
April 2013	2013	2003	Review to be undertaken 2013/14	April 2011
4	4	4	4	4
Wrexham Flintshire	Flintshire Ynys Mon	All 6 NW Local Authorities	Flintshire Wrexham	All 6 NW Local Authorities
Flintshire	Conwy	Flintshire	Flintshire	Flintshire
Support Service (IFSS) Joint operational service providing specialist services to families with complex needs	Hood Risk Management Strategy Joint development of Strategy utilising model Geveloped by Conwy	Joint project board Joint project board delivering substantial and significant improvements to public transport across the region	Public Protection Operational delivery through shared officers	Specialist Planning (Minerals and Waste) Provision of a resilient
10	Page 4	128	13	41



	staffing resource to deal with all relevant planning applications, policy development and site monitoring						
ELO	LIFELONG LEARNING						
	21st Century Schools Procurement Framework for 21st Century Schools projects in North Wales	Flintshire & Denbighshire	All 6 NW Local 4 Authorities	4	January 2013	ResilienceQualityEfficienciesCostavoidance	 Formal project management arrangements in place Programme Board
2 49 249	Regional School Improvement & Effectiveness Service Development of a combined School Improvement Service for resilience across the region	Gwynedd	Authorities Authorities	T	April 2013	ResilienceQualityEfficienciesDirection	Joint Committee & User groups
ICT – Mana Inforr (MIS) Procu – proc	ICT – Education Management Information Service (MIS) Procurement & Hosting – procurement of common education	Flintshire	Authorities	4	September 2012	Resilience Efficiencies	 Formal project management arrangements in place North Wales Heads of ICT Forum –



Monthly Meetings NW Education Consortium	SLS Management Board – meets termly	NW Education Consortium Formal project management arrangements in place Formal project management arrangement place place	NEW Play Management Board
	ResilienceQualityEfficienciesCostavoidance	ResilienceQualityEfficienciesCostavoidance	 Quality
	January 2011	Sep 2012	May 2010
	4	4	4
	Flintshire Wrexham Denbighshire Conwy	All 6 NW Local Authorities	Flintshire Wrexham Denbighshire
	Flintshire	Flintshire	Flintshire
management information system for all North Wales Councils with full hosting provided by Flintshire	Service Jointly funded service to schools and colleges D providing books and the service in NE Wales	Inclusion Collaborations Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency	North East Wales (NEW) Play Regional scheme to encourage play in local
	Page 20	19	20



		rce n year p	n year ard	n year p
		 Local performance reporting in year Partnership Board 	 Local performance reporting in year Project Board 	 Local performance reporting in year Partnership board
		ResilienceQualityEfficiencies	ResilienceQualityEfficienciesCostavoidance	ResilienceQualityEfficiencies
		March 2012	October 2011	September 2011
		4	4	4
		Flintshire Deeside College	Flintshire Denbighshire Wrexham	Flintshire Wrexham
		Flintshire	Flintshire	Flintshire
communities and leave a legacy of play across the region	CORPORATE SERVICES	Corporate Training Provision of an enhanced training programme and shared resources	Solution Project (MATRIX) Provision of a cost effective service whilst providing visibility of the temporary workforce.	Occupational Health Combined service provision across both authorities
	COF	Page	27 22	23



 Formal project management arrangements in place North Wales Heads of ICT Forum – 	North Wales Heads of ICT Forum – Monthly Meetings – contract monitoring	Formal project management arrangements in place North Wales Heads of ICT Forum – Monthly Meetings
• Efficiencies	• Efficiencies	Efficiencies Resilience
Procurement Complete, Flintshire implementation September, 2013	December 2012	Procurement Complete, Flintshire implementation July, 2013
4	4	4
Flintshire Denbighshire Gwynedd	All 6 NW Local Authorities	Flintshire Gwynedd Wrexham
Denbighshire	Wrexham	Gwynedd
Procurement Web Content Management System	ICT – Joint Procurement B Hardware a C S S S S S S S S S S S S S S S S S S	Procurement Service Desk Software



Z Page	27 ICT – Disaster Recovery Shared ICT business continuity arrangements COMMUNITY SERVICES 280 Regional Safeguarding Children's Board	Flintshire	Authorities Authorities Authorities Authorities Authorities Authorities	4 BORATION	March 2013 I PROJECTS 2013/2014	Resilience Resilience Resilience	Formal project management arrangement place North Wales Heads of ICT Forum – Monthly Mtgs Reports to NWSSIC
	North Wales Safeguarding Childrens Board required by Welsh Government Guidance Eco energy efficiency work Through the joint ECO procurement exercise, Wrexham, Flintshire, Denbighshire and Conwy Council's are tendering to set up a framework for funding and delivery of Energy Company Obligation works.	Wrexham	Flintshire Denbighshire Conwy Registered Social Landlord's	5	September 2013	• Efficiencies • Cost avoidance	Reports to LAs political processes as required. tbd



Single Access Route to D	Denbighshire	Flintshire Conwy	2	Pilot April 2014	Quality	Steering group with all partners
		Kegistered Social Landlord's			• Efficiency	represented plus number of operational sub groups
hes	Cheshire West	Flintshire Dephasias	4	2013/14	Resilience	Project Board Albert
		Wrexham				 Ad-noc reporting
		Wirral Cheshire West			 Efficiencies 	
Flintshire	re	All 6 NW Local	1	2014	 Resilience 	Local
		Authorities			Quality	performance
					 Efficiencies 	reporting
Flintshire	4)	All 6 NW Local	2	2014	 Resilience 	Local
		Authorities			 Quality 	performance
					 Efficiencies 	reporting
wyned	Gwynedd/Denbighs	All 6 NW Local	_	2014	 Resilience 	Local
hire		Authorities			 Quality 	Performance
					 Efficiencies 	reporting



Collaborative Projects – Position Statement - May 2013

P	Authorities	 Elintshire Wrexham Wrexham Cost Cost	Conwy 3 2014 • Resilience • Project Board Denbighshire Flintshire Flintshire • Cuality • Ad-hoc • Direction • Efficiencies • Local performance
borative borative cross the ver a more veralient and roach to velopment ss and leet vehicles leet vehicles ble WG ement met	Authorities	Flintshire 1 Wrexham	shire e
evelopment borative cross the ver a more ver a more verablent and roach to velopment ss and leet vehicles eatment ble WG lement met			
	ent e and t	use and leet vehicles	o-regional eatment ble WG ement met





	 NW Education Consortium Formal project management arrangements in place Formal project management 	NW Education Consortium Formal project management arrangements in place Formal project management arrangement place place
	Resilience Quality Efficiencies Cost avoidance	Resilience Quality Efficiencies Cost avoidance
	2014	2014
	2	2
	Flintshire	Flintshire Wrexham Denbighshire
	Flintshire	Flintshire
on door step crime; joint Health and Safety Estates Excellence; project support to businesses LIFELONG LEARNING	Psychology To develop collaborative working in this specialist service for additional resilience and efficiency	Joint Sensory Impairment To develop collaborative working in this specialist service for additional resilience and efficiency
	Page 27	43



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44		Flintshire	All 6 NW Local	n	December 2013	Kesilience	 Annual regional
	An integrated service for		Authorities			Quality	report on
	planning, preventing and					 Direction 	performance of
	responding to						regional service
	emergencies						Local
							performance
							reporting in year
							 Ad hoc reporting
	Pa						as required e.g.
~IJ —	a O						major risk
	e						mitigation, post
	28						event de-
	3						briefings
45	ICT – National ICT	Welsh Government	Welsh Public	_	On-going	 Compact 	 Welsh Public
	Strategy		Sector			 Efficiencies 	Sector CIO
	The implementation of the					 Resilience 	Council
	Welsh Public Sector						 WG Public
	National ICT Strategy to						Sector
	share, standardise and						Leadership
	streamline public sector						Group
	IC1 infrastructure						
46	ICT - Regional Directory	Flintshire	All 6 NW Local	2	September, 2013	Resilience	 Formal project
	Shared ICT user directory		Authorities				management
	across the North Wales		BCUHB				arrangements in
	public sector to allow agile		NW Fire and				place
	working and remote		Rescue				North Wales



Heads of ICT Forum – Monthly Meetings	Local performance reporting in year		WG Public Sector Leadership Group
	ResilienceQualityCost avoidanceDirection	Resilience Quality Efficiencies	• Efficiencies • Direction
	2015	2015	November, 2013
	_	7	2
Services	All 8 Welsh Pension Fund Authorities	All 6 NW Local Authorities	Welsh Public Sector
	Society of Welsh Pension Fund Treasurers	Wrexham	Welsh Government
access to local systems e.g. a health employee can securely log on to their own systems from a local authority site	Pension Fund Explore the collaborative opportunities across the eight Funds in Wales.	North Wales Legal Services Collaboration Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge	Procurement The establishment of the Welsh Public Sector National Procurement Service
	Page	8 30	49



50	Procurement Regional collaboration on procurement category management	Gwynedd	Flintshire Denbighshire Gwynedd	8	April, 2014	EfficienciesResilience	North Wales Chief Executives Group
		NEW/"ASPIRATION	NAL" COLLABOR	ATION PR	NEW/"ASPIRATIONAL" COLLABORATION PROJECTS UNDER DISCUSSION	SCUSSION	
51	51 CyMal	Options Appraisal	North Wales			Direction	• tbc
	Provision of shared	Stage					
P7	archive services across						
ag	North Wales						
e							
60	00						

KΕΥ

Status:

1: Concept and pre-outline business case stage

2. post outline business case and pre final business case stage

3. in transition post final business case stage

4. implemented and operational

Resilience

Purpose:

Efficiencies

Quality

Cost-avoidance

Direction (i.e WG under the Compact)

FLINTSHIRE COUNTY COUNCIL

REPORT TO: COMMUNITY PROFILE AND PARTNERSHIPS

OVERVIEW AND SCRUTINY COMMITTEE

DATE: MONDAY, 24 JUNE 2013

JOINT REPORT CHIEF EXECUTIVE AND HEAD OF FINANCE

<u>BY:</u>

SUBJECT: FLINTSHIRE COMMUNITY ENDOWMENT FUND

1.00 PURPOSE OF REPORT

- 1.01 To advise the committee of the final arrangements of the 'Flintshire Community Endowment Fund' prior to any agreed launch.
- 1.02 To provide advice from the Head of Finance in her Section 151 statutory officer role in relation to risk, return and value for money as set out in the recommendation to the November 2012 Cabinet report.

2.00 BACKGROUND

- 2.01 Cabinet approval was given in 20 November 2012 to the closedown and transfer of existing moribund and ineffective education trust funds to a newly established Flintshire Community Endowment Fund to be managed and administered by the Community Foundation in Wales.
- 2.02 Cabinet also recommended that any transfer of trust funds would be subject to the Head of Finance in her Section 151 statutory officer role being satisfied that the investment strategy of the new Fund does not pose a significant risk to achieving a satisfactory return on funds and value for money.
- 2.03 The Chief Executive in consultation with the Leader was to determine the final working arrangements of the Panel and its supporting structure to discuss in partnership with the Community Foundation in Wales.

3.00 CONSIDERATIONS

3.01 Flintshire is currently responsible for 16 educational trust funds which are moribund or ineffective. Five of the trust funds have been registered with the Charity Commission and eleven are unregistered trust funds. Assets total £202,973 to date and are held in the form of cash. These funds are not Council funds and cannot be absorbed into mainstream budgets.

3.02 The Community Foundation in Wales will administer these trust funds as a single fund with their assets being held in perpetuity and with annual income used to support a new small grants scheme (working title: the 'Flintshire Community Endowment Fund") for charitable distribution to eligible individuals and organisations across the County, broadly in line with the trust funds' original objectives.

3.03 Risk, Return and Value for Money

In relation to risk, return and value for money, Cabinet on 20 November 2012, gave approval to proceed with the Community Endowment Fund subject to the Head of Finance in her Section 151 statutory role being satisfied that the investment strategy of the new fund does not pose a significant risk to achieving a satisfactory return on funds and value for money.

- 3.04 The advice from the Head of Finance is set out in the following paragraphs. Since the last report, further information has been requested from and discussion taken place with the Community Foundation in Wales. As a result of this work no fundamental matters have been identified which should prevent going ahead with the transfer of these funds to the Community Endowment Fund. However, that is not to say that there are no risks. In addition to the inherent risk which any investment strategy brings to the capital sum and the income to be generated, there could be some reputational risk to the Council if the financial objectives of the Trust are not achieved or governance issues arise in the future.
- 3.05 In making a decision to proceed, Cabinet, at its meeting on 18 June were advised to note the following:
 - The principles of what the Community Foundation is aiming to achieve are positive and clear.
 - The investment strategy under the Community Endowment Fund model will be different than has been the case in the past. Under the Council model, monies have been invested either in UK gilts, or latterly, have attracted the rate of interest earned on council cash balances. Whilst a "risk free" approach, the sums generated have been small. Under the endowment model, monies will be invested in risk assets (equities and commodities) where the value may go up or down.
 - Selecting an appropriate strategy for investing capital sums to generate annual income is subjective. There is no right and wrong answer and it will vary from organisation to organisation. However, investment strategies should be built on clear objectives in relation to target return and levels of risk. In this area, we have been unable get clarity from the Foundation, much beyond its general aims and principles.
 - In addition to the costs of managing the fund previously reported, it has been identified that there will be further fees and expenses

- charged by the Investment Managers. These will be deducted from capital at sources and range from 0.51% to 0.75% of the market value of the asset and vary by Investment Manager.
- The Community Foundation has been very successful in seeking advice on the investment strategy and investment approach; however this is an informal arrangement. There is a potential for further cost in the future if this arrangement is not continued.
- In relation to governance, there are potential issues which could arise from the current low cost approach to advice which creates dual roles and from dependence on key individuals.
- It is recognised that the proposed approach and the associated risks are not unusual for organisations of this size and type.

3.06 Flintshire Community Endowment Fund – Working Arrangements

- 3.07 The Community Foundation in Wales will be responsible for promoting the scheme, receiving and assessing applications for funding prior to bringing them to a local Grants Panel.
- 3.08 The Grants Panel will be set up comprising of local people (to include nominees received from the Council, including officers and elected members) which will review the applications and their recommendations for a final decision to be made. The Foundation will appoint a trustee to chair the panel who will have non-voting rights.
- 3.09 The proposed composition of the Grants Panel has been locally determined in discussion with the Leader, Chief Executive and the Community Foundation in Wales. There will be the following representation:
 - Community Foundation Chair
 - Elected Member representation x2no. (Leader & Finance Portfolio plus Chair of Corporate Resources)
 - Officer representation (max 2 no.)
 - Flintshire Local Voluntary Council
 - Local philanthropist
- 3.10 Initially, it is proposed to set aside up to £10,000 from the capital fund for distribution in grants both in 2013/14 and in 2014/2015. It is believed that this will encourage donations from potential philanthropic individuals, companies, businesses and organisations situated within the County who will be attracted to contributing to a fund which is capable of making an immediate impact in servicing the needs of the community.

A maximum grant award of £750 is proposed for individuals, voluntary groups or charitable organisations. This would be subject to regular review as the Fund develops.

3.11 As the original trust funds were donated for educational purposes the

initial distribution of grants will reflect these objectives and reflect one of the County vision aims of "learning and skills for life". For this reason it is proposed that the launch of the Fund be timed to coincide with the academic year 2013/14 starting in September. This will allow for the scheme to be promoted to schools and other educational bodies prior to the summer break.

- 3.12 As the Fund grows there will be the potential to divest additional funding for other purposes which reflect the County Vision aims, and accord with the 'objects' of the transferred fund.
- 3.13 In addition to the Grants Panel there will be a Strategic Advisory Group to provide advice on the future growth of the Fund. This group is likely to be held at a sub regional level with Denbighshire (who have recently launched their own fund) and will include representatives from the business community as well as relevant council officer representation.
- 3.14 This report was presented to the Cabinet for approval at its meeting on 18 June 2013.

4.00 RECOMMENDATIONS

- 4.01 To note the closedown and transfer of existing moribund and ineffective education trust funds to a newly established 'Flintshire Community Endowment Fund' to be managed and administered by the trustees of the Community Foundation in Wales, given the assurances provided by the Head of Finance in her Section 151 statutory officer role, but noting the potential risks which remain.
- 4.02 To launch the Flintshire Community Endowment Fund with the working arrangements as set out in the report.

5.00 FINANCIAL IMPLICATIONS

As set out in the report.

In addition the following points are to be noted:

- when making investments there is a degree of risk involved
- decisions on how to manage investment risk will be transferred to the Foundation/Trustees with no option for the Council to resume control once transfer has taken place (despite performance reporting requirements included in the Fund Agreement).

6.00 ANTI POVERTY IMPACT

The Fund will seek to discharge the funds to support those who are disadvantaged; financially or socially.

7.00 ENVIRONMENTAL IMPACT

7.01 Environmental considerations can be built into the Trust's considerations for funding.

8.00 EQUALITIES IMPACT

8.01 The majority of the trust funds were originally established for educational purposes including educational attainment, prize funds and bursaries. Establishment of the 'Flintshire Community Endowment Fund' will enable the liberated assets to be used for these purposes into the future.

9.00 PERSONNEL IMPLICATIONS

9.01 The transfer of these trust funds will release capacity amongst officers currently administering such funds.

10.00 CONSULTATION REQUIRED

10.01 Ongoing consultation will be undertaken by the Strategic Advisory Group to inform the future strategic direction of the Fund.

11.00 CONSULTATION UNDERTAKEN

- 11.01 Consultation has been undertaken with various officers and Corporate Management Team.
- 11.02 The Community Profile and Partnerships Overview and Scrutiny Committee and the Community Chest members' grants panel have also previously considered this issue.

12.00 APPENDICES

12.01 N/A

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

None

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FLINTSHIRE COUNTY COUNCIL

REPORT TO: COMMUNITY PROFILE & PARTNERSHIPS OVERVIEW &

SCRUTINY COMMITTEE

DATE: 24 JUNE 2013

REPORT BY: MEMBER ENGAGEMENT MANAGER

SUBJECT: FORWARD WORK PROGRAMME

1.00 PURPOSE OF REPORT

1.01 To consider the Forward Work Programme of the Community Profile & Partnerships Overview & Scrutiny Committee.

2.00 BACKGROUND

- 2.01 Items feed into a Committee's Forward Work Programme from a number of sources. Members can suggest topics for review by Overview & Scrutiny Committees, members of the public can suggest topics, items can be referred by the Cabinet for consultation purposes, or by County Council, or Directors. Other possible items are identified from the Cabinet Work Programme and the Strategic Assessment of Risks & Challenges.
- 2.02 In identifying topics for future consideration, it is useful or a 'test of significance' to be applied. This can be achieved by asking a range of questions as follows:
 - 1. Will the review contribute to the Council's priorities and/or objectives?
 - 2. Are there issues of weak or poor performance?
 - 3. How, where and why were the issues identified?
 - 4. Do local communities think the issues are important and is there any evidence of this? Is there evidence of public dissatisfaction?
 - 5. Is there new Government guidance or legislation?
 - 6. Have inspections been carried out?
 - 7. Is this area already the subject of an ongoing review?

3.00 CONSIDERATIONS

3.01 Overview & Scrutiny presents a unique opportunity for Members to determine the Forward Work Programme of the Committees of which they are members. By reviewing and prioritising the forward work programme Members are able to ensure it is member-led and includes the right issues. A copy of the Forward Work Programme is attached at Appendix 1 for Members' consideration which has been updated following the last meeting.

4.00 **RECOMMENDATIONS**

4.01 That the Committee considers the draft Forward Work Programme attached as Appendix 1 and approve/amend as necessary.

5.00 FINANCIAL IMPLICATIONS

None as a result of this report.

6.00 ANTI POVERTY IMPACT

None as a result of this report.

7.00 ENVIRONMENTAL IMPACT

None as a result of this report.

8.00 EQUALITIES IMPACT

None as a result of this report.

9.00 PERSONNEL IMPLICATIONS

None as a result of this report.

10.00 CONSULTATION REQUIRED

N/A

11.00 CONSULTATION UNDERTAKEN

Publication of this report constitutes consultation.

12.00 APPENDICES

Appendix 1 – Forward Work Programme

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

None.

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Email: robert.robins@Flintshire.gov.uk

	DATE	TOPIC	PURPOSE	RESPONSIBLE / CONTACT OFFICER
	Thursday 25 th July 2013 10.00 am	Flintshire Community Safety Partnership - update	To consider progress made by the Partnership . (This meeting is considered to be a statutory crime and disorder meeting)	Chief Executive Sian Jones
_	Monday 23 rd September 2013 10.00 a.m.	This meeting slot has been offered to an external body: an update will be provided at the meeting .		
Page 39	Monday 28 th October 2013 10.00 a.m.	This meeting slot has been offered to an external body: an update will be provided at the meeting		
	Monday 2nd December 2013 10.00 a.m.	This meeting slot has been offered to an external body: an update will be provided at the meeting		
	Monday 20th January 2014 10.00 a.m.			

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Community Profile & Partnerships Overview & Scrutiny Committee FORWARD WORK PROGRAMME 2013/14

Appendix 1

Monday 17th February 2014 10.00 a.m.		
Monday 24th March 2014 10.00 a.m.		
Monday 28th April 2014 10.00 a.m.		
Monday 9th June 2014 10.00 a.m.		
Monday 7th July 2014 10.00 a.m.		
	Items to be scheduled Deeside College/Coleg Cambria WLGA national overview LSB Outcome Agreement Local Partnership governance arrangements County Forum and the Charter	

Community Profile & Partnerships Overview & Scrutiny Committee FORWARD WORK PROGRAMME 2013/14

Appendix 1

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